

-Ökologischer Werkstoff für technologische Anwendungen-



Company Presentation

Delignit AG



Delignit at a glance

Half-year figures

Recent development

Outlook

Delignit share

Appendix



Delignit at a glance

ENDMARKETS/ KEY FIGURES*

Market leader for technological system solutions based on sustainable raw materials

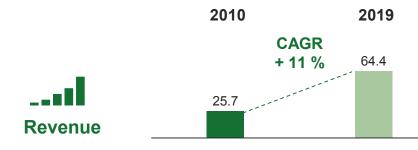
System and development partner for the automotive & railway industries

Excellent visibility on growth thanks to strong order backlog





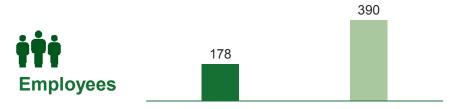




Technological Applications





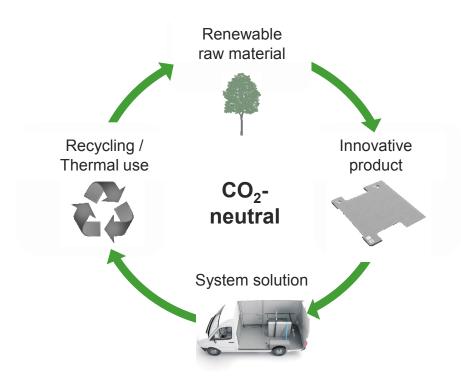




Sustainability and innovation have been part of Delignit's DNA since 1799

PRODUCT LIFECYCLE/ BEECH SUPPLY IN GERMANY

CO₂ neutral product lifecycle











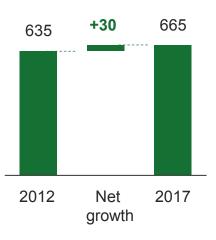


Sustainable raw material base

Natural occurrence of beech in Europe



Natural beech supply in Germany, in million m³





Delignit key end-markets are underpinned by strong and sustainable growth drivers

BUSINESS UNITS/ GROWTH DRIVERS

Key growth drivers



Growing e-commerce drives demand for light commercial vehicles (LCV)



E-Mobility trend in LCV market drives **demand for ecological lightweight system solutions**



Rising demand for flexible independent travelling



Automotive









Continued urbanization and government funding drive demand for railway industry



Retailers investments in increasing offerings and service levels drive warehousing and distribution market



Technological Applications









Delignit growth strategy is based on technology leadership in attractive niches

ELEMENTS OF DELIGNIT GROWTH STRATEGY





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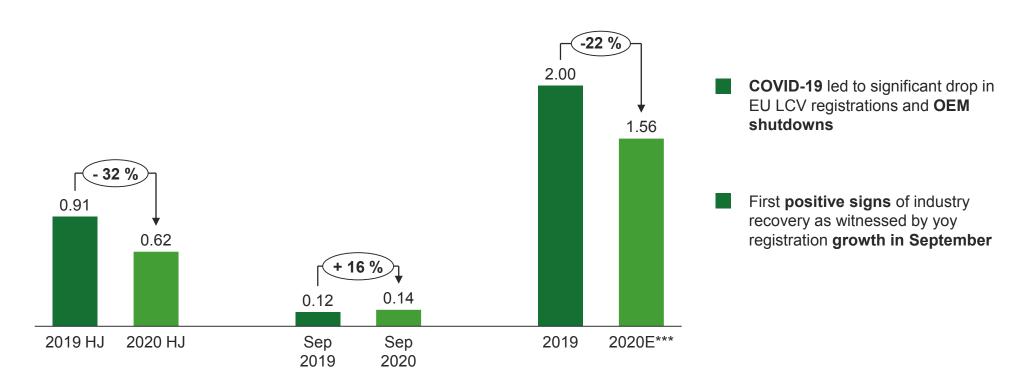
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After significant drop in H1, European LCV registrations are picking up again

REGISTRATION FIGURES LCV* IN EUROPE IN MILLION UNITS

Registration figures LCV**



^{*}LCV: Light Commercial Vehicle; European registrations

^{**}Source: ACEA

^{***}Source: LMC



Despite COVID-19 Delignit was able to maintain 2019 profitability levels

COVID-19 IMPLICATIONS/ POSITIVE PROFITABILITY EFFECTS



COVID-19 implications

Reduced end-market demand

in Automotive and TA markets

Temporary plant closures

at key OEM customers

Production restrictions

due to contact restrictions

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Positive financial effects in 2020 vs. 2019

Systematic insourcing strategy

Systematic insourcing of external services throughout COVID-19 pandemic

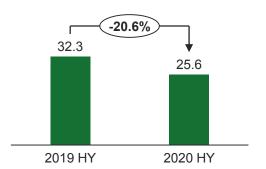
Successful ramp-up of caravan business

Systematic cost management of series production of interior components for new caravan model

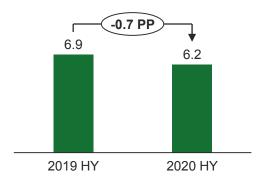
No more follow-up costs after short-term order adjustments

Negative profitability effect of short-term order adjustment in 2019 fully processed

Revenues*



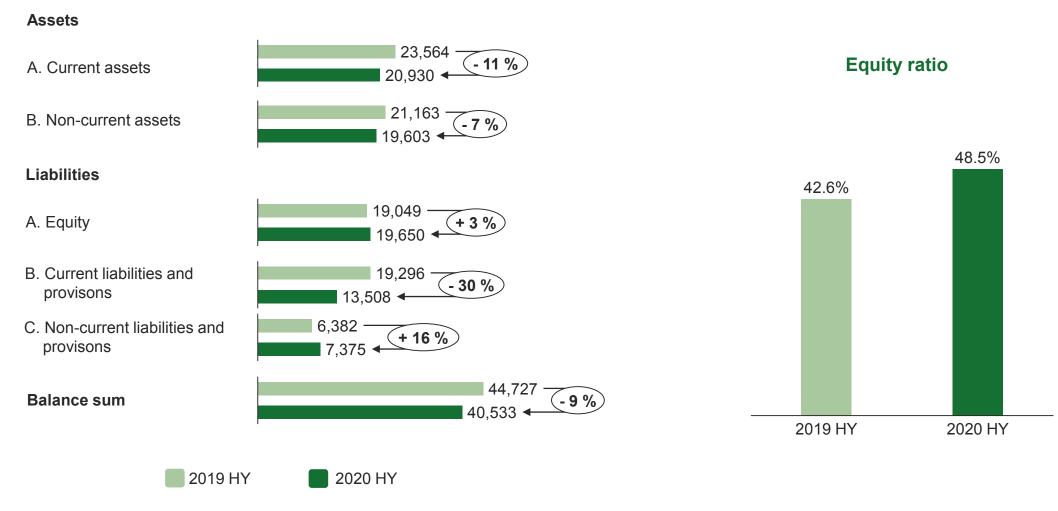
EBITDA margin





Reduction of the balance sum leads to improved equity ratio of 48.5 %

IFRS CONSOLIDATED BALANCE SHEET AS OF 30.06. IN € THOUSAND





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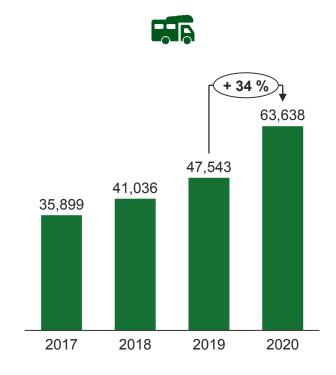
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Profitability of the caravan series production was improved significantly throughout H1 2020

MOTOR CARAVAN REGISTRATIONS / ORDER OVERVIEW

Motor Caravan registrations Germany



Source: CIVD; Jan-Sep

Development of caravan business

Significant improvement in profitability in the course of first half of 2020

Increase in revenues by € 1.2 m to € 3.1 m compared to the same period of the previous year (as per 30.06.)

Continuous increase in call-off figures







Delignit has successfully secured a major serial delivery contract for a new eLCV model

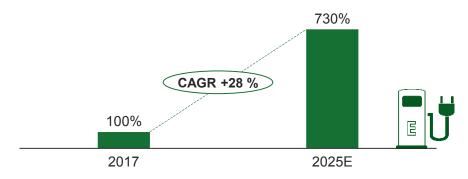
OVERVIEW NEW SERIAL CONTRACT IN eLCV SEGMENT/ eLCV REGISTRATIONS & MARKET SHARES

Order summary

- Innovative system floor solution (composite construction) for new eLCV model
- Composite material, based on sustainable raw materials combined with light-weight honeycomb substructure
- Cumulated revenue potential of more than
 € 23 m over total order lifetime
- Series production from 2022 to 2032



eLCV registrations / market shares



Source: PRNewswire; Press release (January 2019); global development of eLCV registrations

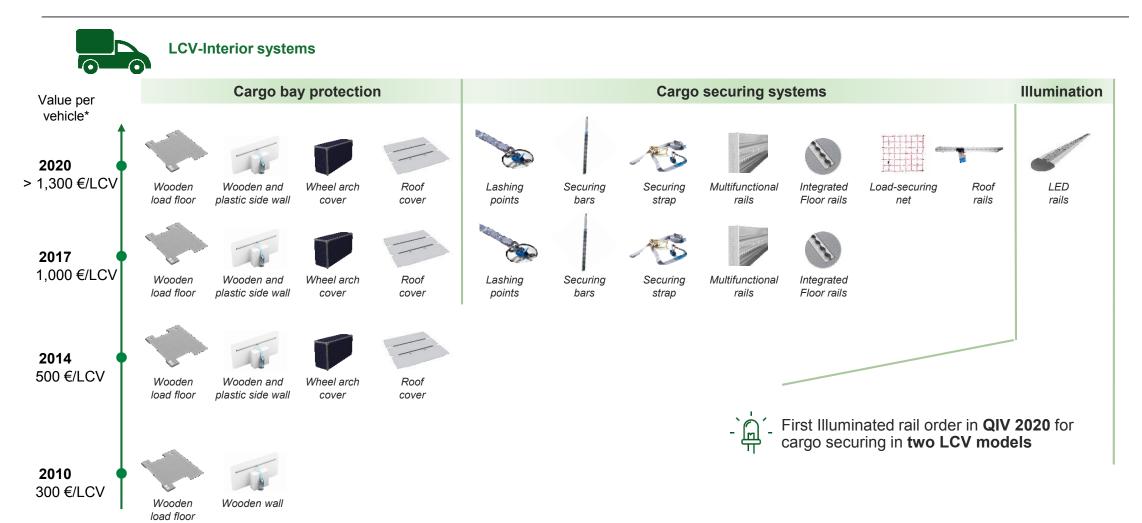


Source: IDTechEx Electric Light Commercial Vehicles 2020-2030



Delignit's interior systems are used extensively by leading OEMs in the LCV market

PRODUCT DEVELOPMENT LCV INTERIOR SYSTEMS

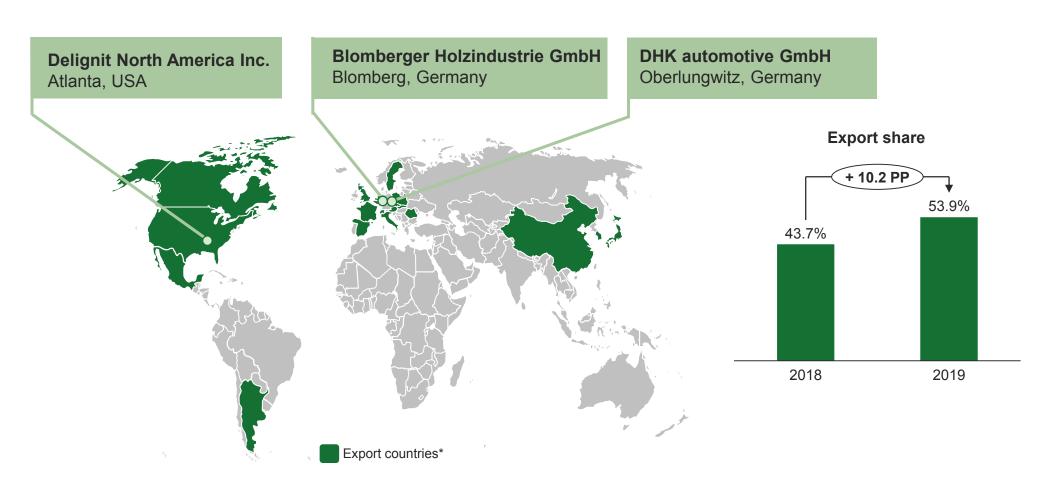


© Delignit AG / 17.11.2020 *Estimation based on full Delignit product offering



Delignit intends to focus on further growth opportunities through geographic expansion

GEOGRAPHIC FOOTPRINT OF DELIGNIT GROUP / EXPORT SHARE IN %





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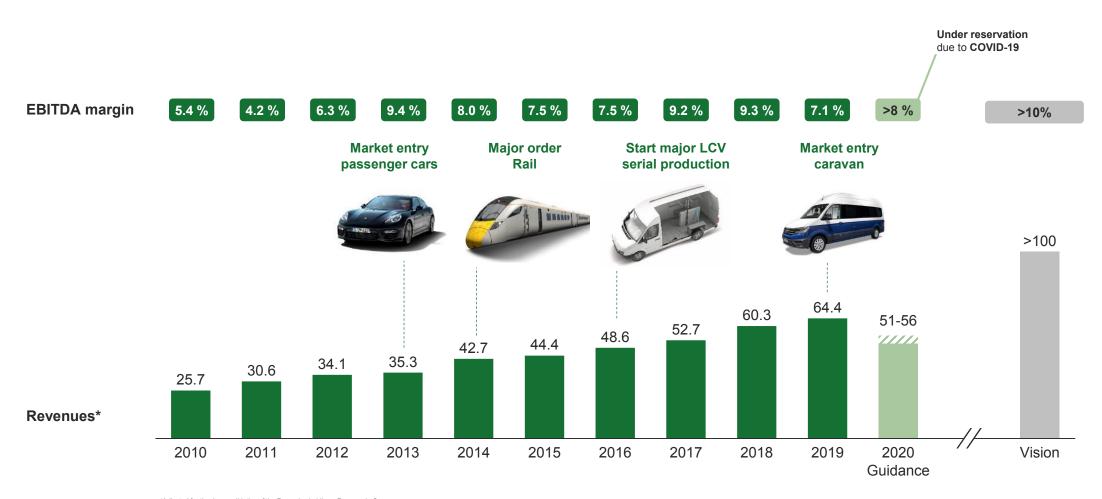
Delignit share

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Successful market entries provided the basis for sustainable growth

GROUP REVENUES AND EBITDA MARGIN 2010 - 2019 / GUIDANCE 2020 / VISION



*Adjusted for the deconsolidation of the Romanian holdings; Revenue in $\ensuremath{\in}$ m



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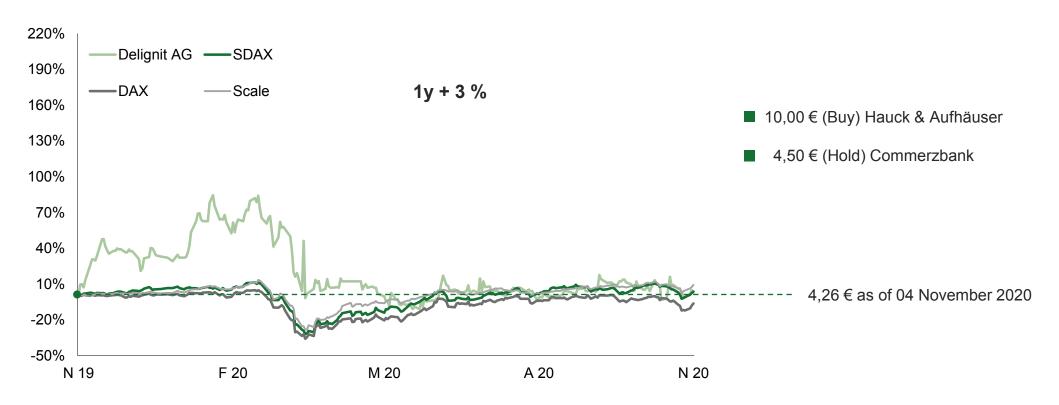
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The Delignit share did not yet recover after the drop due to the COVID-19 pandemic

DELIGNIT SHARE / RESEARCHES

Delignit share price* / Researches



*04 November 2019 - 04 November 2020



Business model & strategy

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FACTSHEET

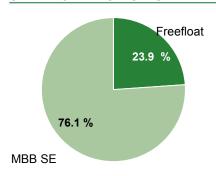
COMPANY

Under the Delignit brand name, the Delignit AG develop, manufacture and sell ecological materials and system solutions from renewable natural resources. In its capacity as a development, project, and serial provider for such technology sectors as the automotive and railway industry, the Delignit Group focuses its activities on developing and executing technological and customized applications based largely on beechwood. The company was founded over 200 years ago and is listed in the Scale segment of the Frankfurt's Stock Exchange

MANAGEMENT BOARD	SUPERVISORY BOARD	FULLY-CONSOLIDATED COMPANIES (share)					

Markus Büscher (CEO)	Dr. Christof Nesemeier (chairman)	Blomberger Holzindustrie	(100 %)
Thorsten Duray (CSO)	Gert-Maria Freimuth (deputy chairman)	DHK automotive	(100 %)
,	Anton Breitkopf	Delignit North America	(100 %)
	·	Delignit Immobiliengesellschaft	(100 %)

SHAREHOLDER STRUCTURE



FIGURES (in € M)	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Revenue	25.651	30.628	34.140	35.299	42.718	44.402	48.565	52.683	60.273	64.360
EBITDA	1.383	2.077	3.079	3.468	3.517	3.455	3.722	4.865	5.639	4.817
EBIT	621	1.285	2.217	2.448	2.037	1.964	2.360	3.132	4.024	2.328
Consolidated results	388	725	1.249	1.731	1.031	1.107	1.448	1.928	2.572	1.399
Operating cash flow	1.081	2.704	2.151	1.964	786	1.594	1.831	3.390	-245	5.864
EPS in €	0,05	0,09	0,15	0,21	0,13	0,14	0,18	0,24	0,31	0,17
Balance sum	21.975	22.497	21.365	25.975	26.747	29.574	32.471	32.548	38.325	40.149
Equity	9.052	9.768	10.506	11.952	12.673	13.677	14.777	16.508	18.646	19.602
Equity ratio	41.2%	43.4%	49.2%	46.0%	47.4%	46.2%	45.5%	50.7%	48.7	48.8
Net Debt (-) / Net Cash (+)	- 4.039	- 1.858	- 712	- 1.887	- 2.356	- 2.402	- 4.457	- 4.038	- 7.824	-9.576
Employees	178	202	213	258	268	294	318	330	361	390

CONTACT

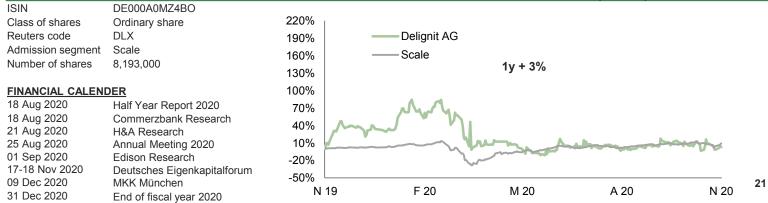
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*04 November 2019 - 04 November 2020

BASIC SHARE DATA

SHARE PRICE PERFORMANCE* (1 YEAR)





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